

APPENDIX D TASK FORCE ON CLIMATE-RELATED FINANCIAL DISCLOSURES REPORT

Governance

DISCLOSURE	RESPONSE
<p>Board's oversight of climate-related risks and opportunities</p>	<p>Park has an established ESG decision-making framework that drives our oversight of ESG-related matters, with ultimate ESG oversight assigned to Park's Board. In early 2022, Park's Board elected to formalize its oversight of activities relating to ESG, corporate social responsibility, sustainability and human capital by renaming two Board committees to reflect the growing responsibility of ESG-related matters to our Company. The Nominating and Corporate Governance Committee was renamed the Nominating, Governance & Corporate Responsibility ("NGCR") Committee, and the Compensation Committee was renamed the Compensation & Human Capital Committee. Specifically, climate-related risks and opportunities fall under the oversight of the NGCR Committee, which has direct oversight of the Company's activities relating to ESG, corporate social responsibility and sustainability matters. The Compensation & Human Capital Committee has oversight of the Company's strategies and policies related to human capital matters, including diversity and inclusion, pay equity, workplace environment, safety and talent and leadership development.</p> <p>Furthermore, management-level Executive Committee leaders report at least annually to the Audit Committee of the Board on Park's enterprise risk management. This includes discussions regarding climate-related risks, cybersecurity risks and other elements of risk management strategy.</p> <p>Park's Board has taken significant steps to embed ESG in executive performance objectives and better align individual policies that guide our Company's decision-making and financial spend with ESG. Beginning with the fiscal year 2022, the Compensation & Human Capital Committee added an ESG scorecard to motivate Park executives to achieve goals related to the Company's commitment to driving sustainability and engagement throughout our business and to provide a discrete incentive for management to execute on our ESG strategy.</p>

Governance (continued)

DISCLOSURE	RESPONSE
<p>Management's role in assessing and managing climate-related risks and opportunities</p>	<p>Park's management, led by its Executive Committee, ensures that responsibilities are assigned and communicated within the organization to assess and manage climate-related risks and opportunities. In early 2022, Park established a formal, decision-making ESG Committee at the Executive Committee level that consists of department heads of groups that are directly involved in ESG matters. The ESG Committee, which is subject to the oversight of the NGCR Committee and reports to the NGCR Committee at least on an annual basis, assists the NGCR Committee in setting the Company's general strategy with respect to ESG matters. While ESG matters are routinely discussed among Park's Executive Committee leaders, the establishment of a dedicated ESG Committee helps to streamline the ESG decision-making framework and foster collaboration across the Company.</p> <p>The ESG Committee oversees our three working ESG subcommittees: Green Park, Park Cares and the Diversity and Inclusion Steering Committee. These working ESG subcommittees are comprised of employees and senior management across various departments of our organization, as well as specialist third-party consultants (as needed), and each committee has at least one Executive Committee leader as part of its team. Each subcommittee specializes on specific ESG matters and provides either written or verbal updates to both the ESG Committee and our Chairman of the Board and CEO, Thomas J. Baltimore, Jr., at least on a quarterly basis.</p> <p>While there are three dedicated ESG subcommittees, assessing and managing climate-related risks and opportunities is primarily managed by the Green Park Committee, Park management and consultants associated with the Company's Risk Management program, and the identified individual roles (described further below).</p> <p>The Green Park Committee is focused on identifying, assessing and implementing energy and sustainability projects as well as reporting standardization, benchmarking and sustainability communications throughout the portfolio. The Committee consists of members from several disciplines, including Design & Construction, Asset Management, Finance, and external energy and sustainability consultants. The broader Committee meets quarterly, and representatives meet at least monthly. The Green Park Committee produces a monthly newsletter, which is sent to all Park properties, that includes portfolio data and benchmarking as well as trends in sustainability. The Committee also conducts quarterly webinars.</p> <p>Management and consultants associated with Park's Risk Management program are focused on understanding potential impacts from climate change, natural disasters and man-made events on Park's current portfolio and ensuring that the portfolio is as prepared as possible to weather these challenges.</p> <p>Park's ESG strategy is centered around acting responsibly across three areas: risk mitigation, environmental management and social commitment.</p> <p>Identified individual roles with oversight of the Company's climate-related risks include:</p> <ul style="list-style-type: none"> ■ Executive Vice President, Design & Construction – Responsible for overseeing Park's efforts to assess and manage climate-related risks and opportunities; reports directly to the CEO ■ Vice President, Design & Construction Engineering – Responsible for implementation and oversight of climate-related risks and opportunities ■ Sr. Directors of Engineering - Responsible for implementation of the Green Park Sustainability Playbook across Park's properties as well as corporate sustainability initiatives and energy procurement; also responsible for risk management across Park's portfolio, including the protocol outlined in Park's Risk Binder ■ Directors of Engineering at the properties - Responsible for implementing and documenting all energy, water, and sustainability projects at their respective properties.

Strategy

At the asset level, the time period for investment currently varies between 1-10+ years based on the investment horizon and opportunities for each property. At the corporate level, sustainability objectives are established annually. For the purposes of assessing climate risk and opportunities, Park uses the following time horizons: short-term (<3 years), medium-term (3-6 years), and long-term (>6-10 years or longer).

DISCLOSURE	RESPONSE		
Climate-related risks and opportunities identified over the short, medium and long-term	Time Frame	Risks	Opportunities
	Short and medium term	Physical Risks <ul style="list-style-type: none"> ■ Hurricanes ■ Water stressed areas ■ Droughts ■ Flooding, including storm surge ■ Wildfires and associated poor air quality / pollution ■ Other extreme weather events Transition Risks <ul style="list-style-type: none"> ■ Carbon tax legislation and other regulation ■ Raw material and process cost increases ■ Loss of market share due to shifts in consumer preferences ■ Increased insurance costs ■ Increased ESG requirements from stakeholders, resulting in increased investment dedicated to ESG disclosure and actions 	<ul style="list-style-type: none"> ■ Decreased utility costs from efficiency investments ■ Decreased utility costs from solar installations ■ Decreased utility costs from investment in renewable energy ■ Building resilience investment measures ■ Enabling properties to increase market share resulting from shift in consumer preferences ■ Low carbon goods and services ■ Optimization and capitalization of energy generation and distribution
Long term	Physical Risks <ul style="list-style-type: none"> ■ Higher temperatures ■ Sea level rise Transition Risks <ul style="list-style-type: none"> ■ Increased costs and shifts to adapt to net-zero legislation and expectations ■ Increased capital costs from systemic change in energy infrastructure and building equipment 		

Strategy (continued)

DISCLOSURE	RESPONSE
<p>Impact on business, strategy and financial planning</p>	<p>As one of the largest publicly traded lodging REIT in the United States and the owner of 47 properties across the United States as of December 31, 2022, Park faces various challenges and risks that can manifest in different forms, including the climate-related risks identified above. Park continually strives to manage and mitigate such climate-related risks and any negative impact from our operations.</p> <p>Our portfolio includes assets located in hurricane prone states, coastal regions and water stressed areas. Furthermore, extreme weather effects such as droughts, flooding, hurricanes and sea level rise are forecast to become more frequent and more severe as the effects of climate change accelerate. We understand that minimizing our environmental footprint and mitigating the potential negative impact of climate-related events on our portfolio through resiliency upgrades is critical to helping ensure the long-lasting success of our Company and to satisfying the needs of our stakeholders.</p> <p>Our ESG strategy and corresponding strategy to address climate-related risks and opportunities are implemented at both the corporate and property level in order to meet the interests and expectations of our stakeholders. At the property level, our Green Park Playbook and Risk Binder help provide best practices and recommendations for environmental considerations, including the impacts of climate-related natural disasters. At the corporate level, we have internally set environmental footprint reduction targets for energy, GHG, water, waste and renewable energy. These targets are integrated into our internal ESG objectives and assessed through a performance dashboard. Results are updated at regular intervals in the year as data becomes available.</p> <p>Energy efficiency is a key component to our strategy as a property owner, not only for the capital expenditure and operating costs it represents, but also as the Company's primary source of GHG emissions. As such, energy assessments are routinely conducted as part of our operating practices, and all of our consolidated properties have received Energy Star Portfolio Manager benchmark ratings. The assessments cover indoor air quality, evaluation of the operation of energy-consuming equipment and analysis of energy consumption data in pursuit of maintaining and improving performance. During our property site visits, professional engineers evaluate energy efficiency in spaces such as guestrooms, guest bathrooms, kitchens, food and beverage outlets, back of house / mechanical areas, banquet and meeting rooms, fitness centers, spas and swimming pools, garages and building exteriors. As part of the Green Park program, 19 ASHRAE Level II audits were conducted in 2022, and the entire portfolio is expected to be audited within the next 5 years.</p> <p>Asset resiliency is another key component of the impact of climate-related risks on our business, strategy and financial well-being. Given our portfolio's location in areas that are prone to climate-related events such as hurricanes, earthquakes and sea level rise, we prioritize investments in our properties that we believe will make our assets more resilient to the effects of extreme climate-related events, including seismic retrofit upgrades in earthquake-prone locations; the addition of portable Tiger Dams™ to coastal properties that could be impacted by hurricanes or sea level rise; the installation of manual transfer switches that enable us to quickly hook up emergency power in the event of a power loss; and the relocation of critical property equipment and infrastructure to avoid potential disablement during a flooding event.</p>

Strategy (continued)

DISCLOSURE	RESPONSE
Organizational resilience and impact of different scenarios, including 2 degrees or lower	<p>Our strategy incorporates two assumptions of a long-term below 2-degree (B2DS) scenario.</p> <p>First, even in keeping in pace with the Paris Agreement and other policy decisions, we acknowledge that the impacts of climate change will increase over time and may alter key markets and travel destinations. This may result in Park needing to rethink current and future investments in key markets, incorporating higher costs of owning and insuring buildings into our operating budget, and adapting to shifts in travel patterns affected by extreme weather.</p> <p>Second, as much of the world collectively works to decarbonize by 2050, we understand that there could be significant implications from such decarbonization efforts for society and our business. In particular, our planning for pursuing net zero emissions by 2050 requires both systemic changes in a building's energy sources and distribution and acceptance of altered expectations from both business and leisure guests regarding the practices and performance of a hotel. Park routinely conducts energy assessments as part of our operating practices and the business is currently evaluating pathways toward transitioning our business operations to net zero, while maintaining the best interests of our stakeholders.</p>
Investments in low carbon opportunities	<p>Park maintains a strong investment strategy in environmental efficiency projects across our portfolio. Over the past year, our environmental ESG subcommittee, the Green Park Committee, has focused on auditing our portfolio to gain a clear understanding of opportunities and long-term capital planning needs. As part of this, beginning in 2021, Park began conducting intensive ASHRAE Level II energy and water audits of specific assets to generate long-term efficiency and decarbonization strategies for each asset. The results of these audits help inform the Company's budgeted capital expenditures for efficiency-related projects for the current and future years. The first audit was performed in 2021, and 19 audits were completed during 2022. We expect to evaluate our entire portfolio by no later than 2025. Investments include technology such as renewable energy, fuel switching and other market-based opportunities for lowering carbon footprints.</p>

Risk Management

DISCLOSURE	RESPONSE
Process for identifying and assessing climate-related risks	<p>Through Park's ESG oversight framework, including the NGR Committee, the ESG Committee and the Green Park Committee, we continually focus on finding new ways to identify, evaluate and navigate climate-related risks. We have utilized third-party risk assessments as a starting point to determine overall risk exposure of our portfolio. We also routinely conduct property loss risk assessments that identify salient property loss potential, including from the effects of climate-related events; roughly one-third of our portfolio is surveyed annually. We have also analyzed and prioritized hotels in our portfolio based on energy use intensity, emissions, utility rates and availability of utility incentives, among other metrics. Our Design & Construction team together with third-party specialists have also conducted topographical study modeling, such as sea level rise studies, at applicable assets to develop best-case and worst-case scenario planning. We also routinely engage with stakeholders, including investors, industry associations, hotel operating partners and sustainability experts to discuss climate-related risks and opportunities and corresponding best practices.</p>

Risk Management (continued)

DISCLOSURE	RESPONSE
Processes for managing climate-related risks	<p>Park aims to identify and mitigate ESG risks throughout all aspects of our business. As identified above, Park assesses climate-related risks and opportunities through several measures, including by (i) performing thorough assessments on existing hotel properties and (ii) engaging with key stakeholders to understand their priorities. On an annual basis, our Design & Construction team reviews existing hotel properties for sustainability, energy efficiency and climate impact opportunities. These assessments are completed with internal and external resources and become actionable on a best value basis. Risk assessments are also routinely performed on the existing portfolio so that the Company can understand the climate-related risks at issue for each property. Moreover, extensive due diligence is completed during the acquisition process and property condition assessments are commissioned during the due diligence process for dispositions. The results of these assessments and conversations with key stakeholders inform Park's investment decisions about efficiency and resiliency upgrades, among other climate impact opportunities.</p> <p>As is typical with lodging REITs, all of Park's properties are managed by third-party operators who handle the day-to-day operations and implementation of controls for each hotel. As such, Park has limited control over the day-to-day operations within a hotel. We can, however, influence and control building-related investments and best practices that aim to mitigate both environmental impacts and climate-related risks and also improve efficiency. As part of our Green Park program, we have developed tools and communications to engage and collaborate with our third-party operators on ESG-related matters. Such tools include the development of a Green Park Sustainability Playbook, which covers relevant topics to advance sustainability and address environmental risk. We also rely on our proprietary Risk Binder, which is designed to guide the incident response process for property damage scenarios. This binder addresses risks related to flooding, fire, storm damage, exterior structural damage, earthquake, tornado, civil disturbance, terrorism and biohazards.</p> <p>The Green Park Committee also conducts quarterly webinars to focus on sustainability-related operational improvement. Additionally, on a monthly basis, the Green Park Committee sends a "Green Park Newsletter" with the latest utility and emissions reporting to our third-party operators. This newsletter allows the Green Park Committee to prioritize sites for evaluation, check progress, recognize achievements and discuss relevant trends in sustainability. The Green Park Committee meets regularly with our third-party operators to review sustainability performance. Finally, as a result of the COVID-19 pandemic, there has been increased attention on modifying hotels and building operations to ensure a healthy and safe environment. We have incorporated some of the lessons learned during the pandemic into our routine operations, such as the routine flushing of water systems to help prevent stagnant water from growing harmful levels of Legionella bacteria, which we believe will serve us well in the event of future health-related crises or recovery efforts following natural disasters.</p> <p>To ensure appropriate data collection and facilitate well-informed decision making, Park monitors potential risks and impacts of climate change to our properties located in hurricane-prone states, coastal regions and water stressed areas. Risk management incorporates assessing the risk and effects of extreme weather events, such as droughts, floods and hurricanes, along with sea level rise, that are forecasted to increase in frequency and severity over time. To consistently meet the standards outlined in our Environmental Policy, we conduct regular risk assessments across our portfolio, with more detailed assessment based on asset location, condition and history for a variety of factors including:</p> <ul style="list-style-type: none"> ■ Biodiversity and habitat ■ Building safety and materials ■ Energy efficiency ■ Energy supply ■ Flooding ■ GHG emissions ■ Indoor environmental quality ■ Natural hazards ■ Regulatory compliance ■ Transportation ■ Waste management ■ Water efficiency ■ Water supply

Risk Management (continued)

DISCLOSURE	RESPONSE
<p>Integration into overall risk management</p>	<p>Considerations of climate-related risks are integrated into Park's overall approach to risk management. As part of our overall enterprise risk management, Park senior management presents an update to the Audit Committee on identified top risks of the Company, the likelihood of such risks and the impact of such perceived risks. The Audit Committee is presented with, reviews and discusses enterprise risk each year. Any climate-related risks that have been identified as material would be presented to the Audit Committee for discussion during senior management's annual update, or as needed depending on the urgency.</p> <p>Park's Design & Construction, Asset Management and Corporate Strategy departments routinely integrate climate-related risks into their overall focus on risk management. These departments are tasked with implementation of property-level risk management, although other departments, such as the Investments department, also incorporate climate-related risks and opportunities into their evaluation of acquisition and disposition targets and return-on-investment initiatives at existing properties.</p> <p>Park determines the materiality of transition risks by engaging with key stakeholders to understand their priorities, such as shifts in consumer preference or changing customer behavior. As part of our Green Park program, we have developed tools and communications to engage and collaborate with our third-party operators. Such tools include the development of a Green Park Sustainability Playbook, which covers relevant topics to advance sustainability and address environmental risk. We believe that our proactive and collaborative approach to climate-related risks will help us to align all stakeholders as we adapt to evolving climate-related changes.</p>

Metrics and Targets

Metrics used by the organization to assess climate-related risks and opportunities

Park's Environmental Objectives

Park has been committed to advancing environmental sustainability since becoming a separate public company in 2017. Our current environmental objectives reflect our commitment to minimizing our environmental footprint. Moving forward, Park expects to further quantify these environmental objectives through the disclosure of environmental reduction targets across energy, carbon, water and waste, with such targets ultimately guiding our sustainability efforts. *Overall, we are committed to:*

- Reducing our environmental footprint through environmental data benchmarking, efficiency project investments and implementing sustainability best practices at the asset level.
- Reducing our portfolio's energy usage and carbon emissions, as measured against our 2017 baseline.
- Investing in low-carbon efficiency projects and evaluating opportunities for on-site renewable energy or other options including purchasing renewable energy credits ("RECs").
- Reducing our portfolio's water consumption, as measured against our 2017 baseline throughout our hotel portfolio and aiming to focus on properties with higher water usage and prioritize properties located in areas of high or extremely high water-stress.
- Reducing our portfolio's waste generation across all operations, including our corporate headquarters, from our 2017 baseline.
- Minimizing waste generated and increasing waste diversion by utilizing recycling and other waste management methods.
- "Greening" our supply chain through prioritizing suppliers that reflect our values of environmental footprint minimization.
- Monitoring and minimizing our impact on local environments when conducting development, redevelopment or renovation projects across our portfolio.
- Increasing our portfolio's resiliency to the effects of climate change through capital investments and upgrades.

Park collects and discloses annual performance data for the following key metrics, which can be found in our annual Corporate Responsibility Report.

CATEGORY	METRIC
GHG Emissions	Scope 1 GHG Emissions
GHG Emissions	Scope 2 GHG Emissions
GHG Emissions	Combined Scope 1 & 2 GHG Emissions
GHG Emissions	GHG Emissions Intensity
Energy	Direct and Indirect Energy Consumption
Energy	Total Energy
Energy	Energy Intensity

CATEGORY	METRIC
Water	Total Water
Water	Water Intensity
Waste	Total Waste Generated
Waste	Waste Landfilled
Waste	Waste Diverted
Waste	Waste Intensity
Waste	Waste Diversion

Scope 1, 2 and 3 Greenhouse Gas Emissions

GREENHOUSE GAS EMISSIONS	TOTAL GREENHOUSE GAS EMISSIONS (metric tons of CO ₂ e)	GREENHOUSE GAS EMISSIONS INTENSITY (kgCO ₂ e/sq.ft)
Scope 1	56,654	2.16
Scope 2	149,262	5.68
Total Scope 1 + Scope 2	205,916	7.84
Scope 3	N/A	N/A